



QUARTERLY BUSINESS REVIEW

Nov. 23, 2021



QBR INTRODUCTION

Joel Scruggs, COMMUNICATIONS DIRECTOR



KEY PERFORMANCE INDICATORS

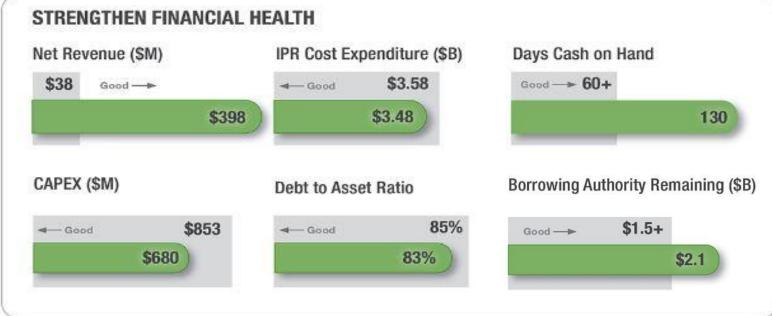
John Hairston, ADMINISTRATOR and CEO

KPI & KSI DASHBOARD

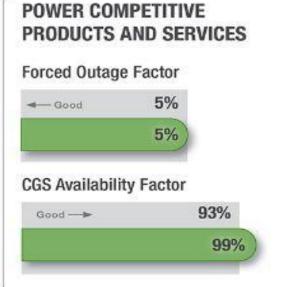
Key Performance Indicators:

Key Strategic Initiatives:

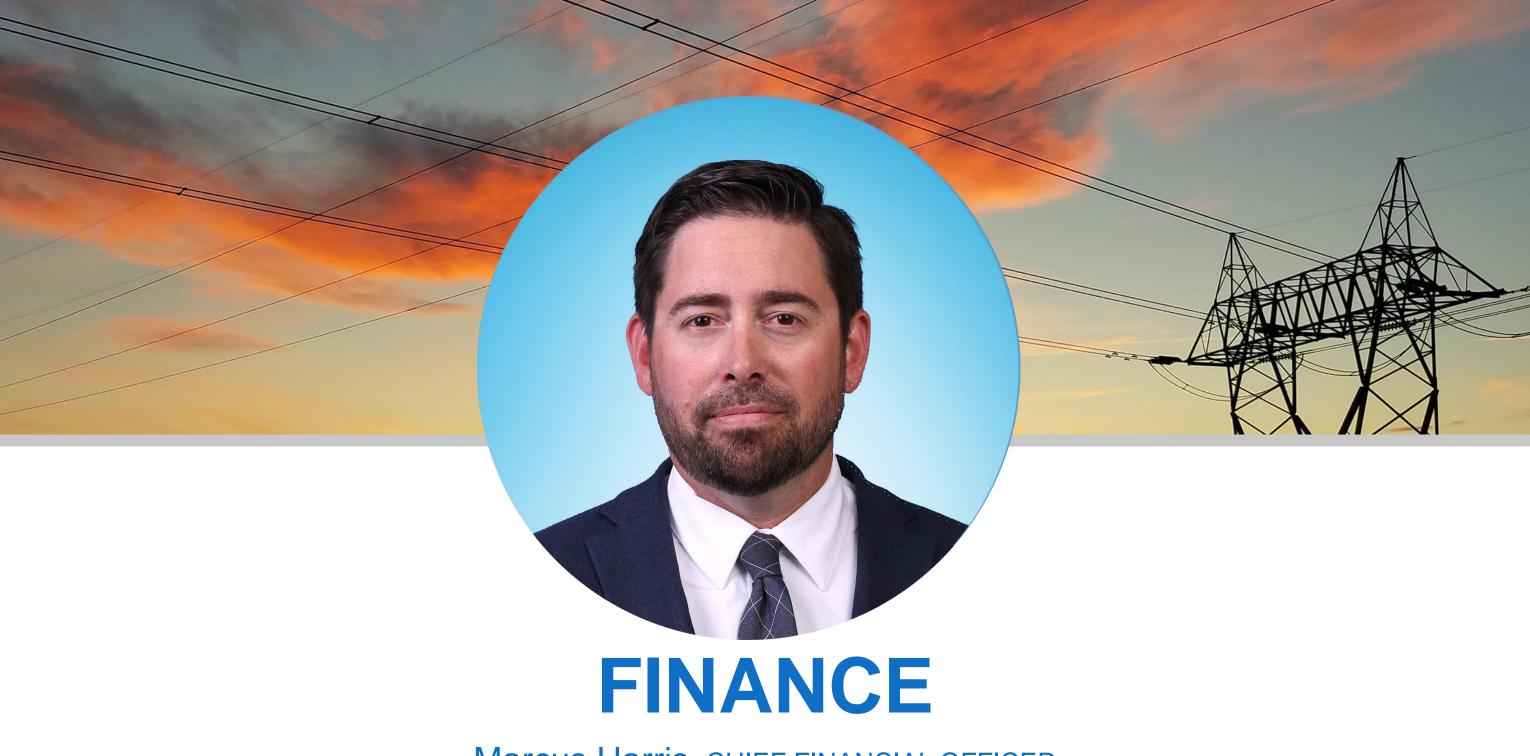






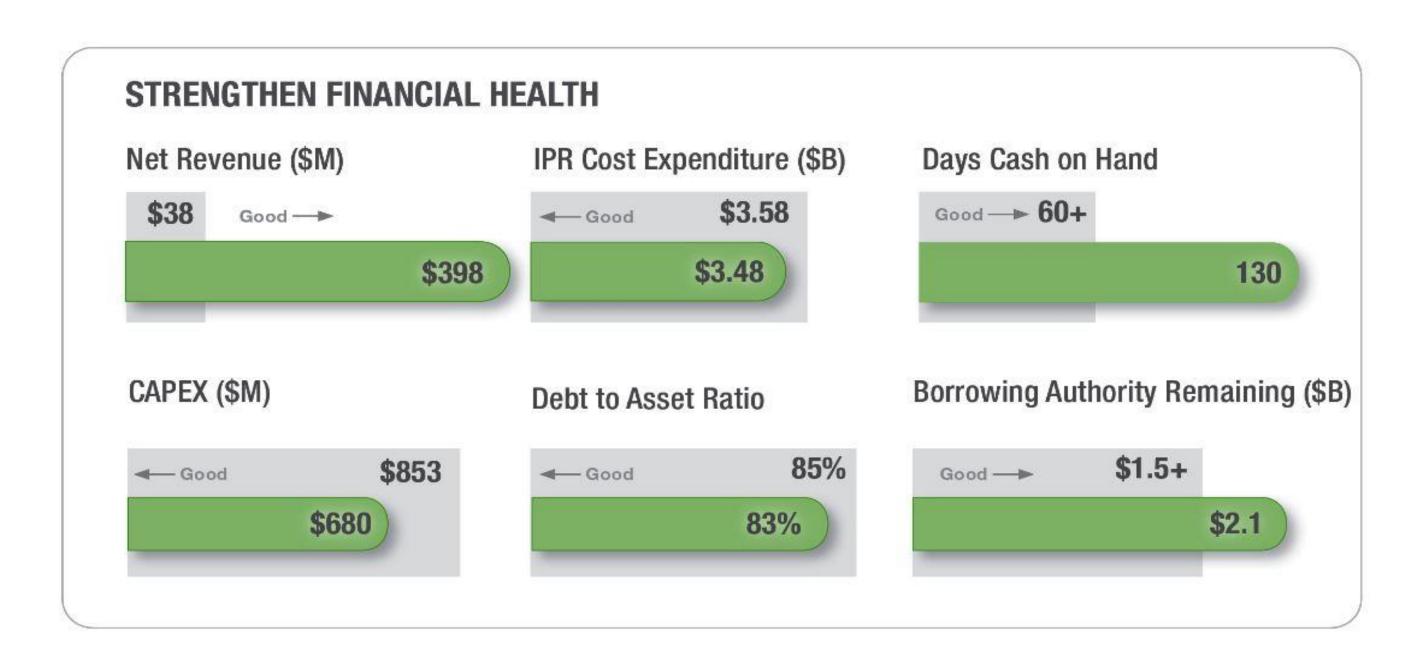






Marcus Harris, CHIEF FINANCIAL OFFICER

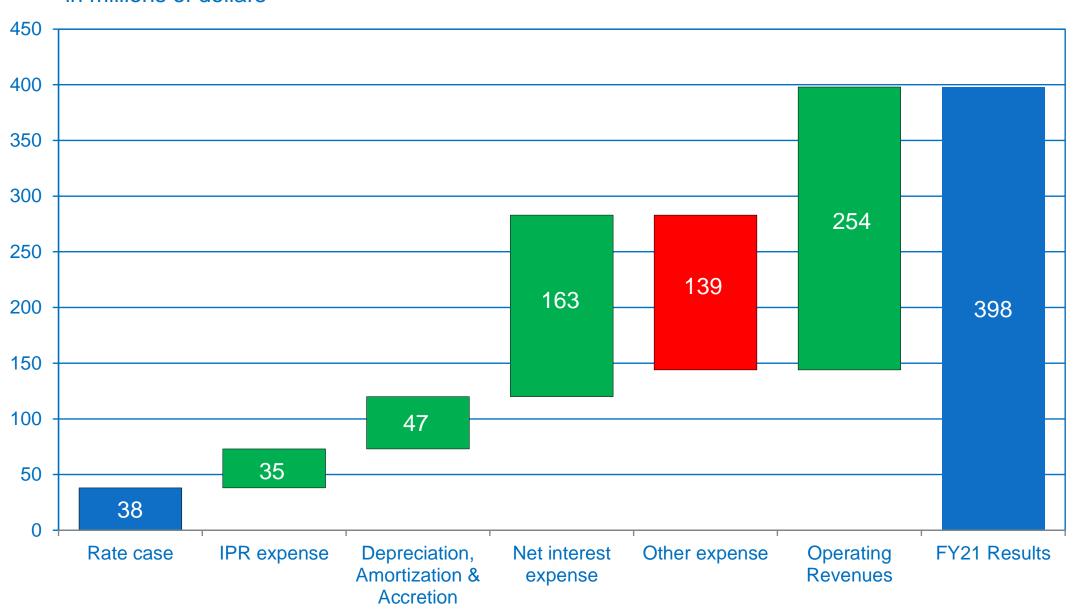
KPI DASHBOARD



AGENCY NET REVENUES

FCRPS Net Revenue

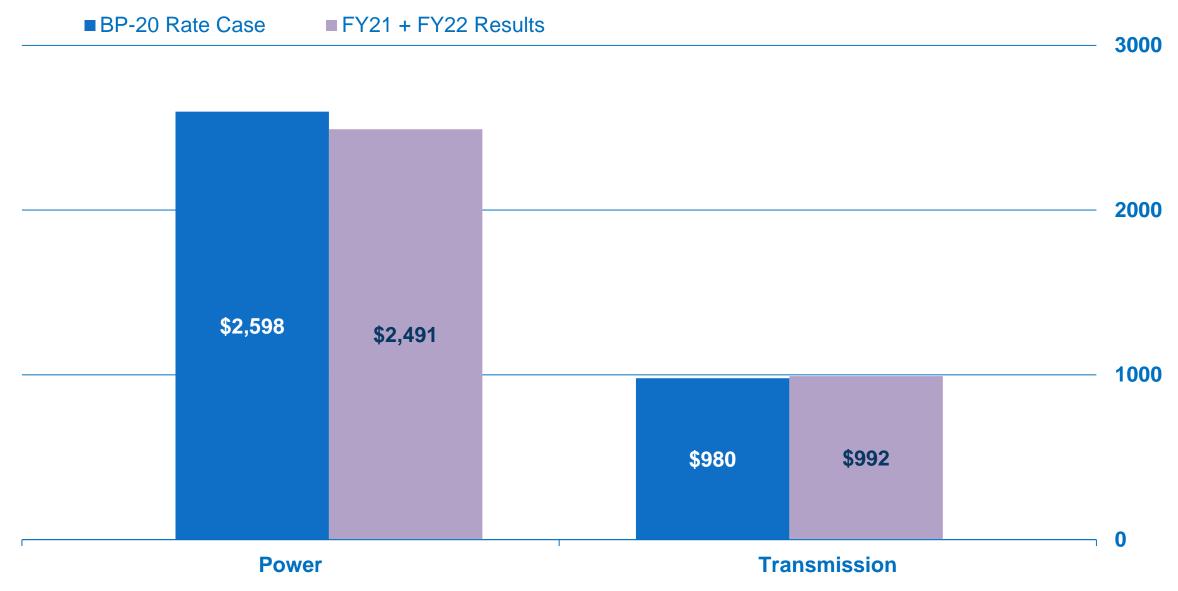
in millions of dollars



BP-20 RATE PERIOD IPR EXPENSE

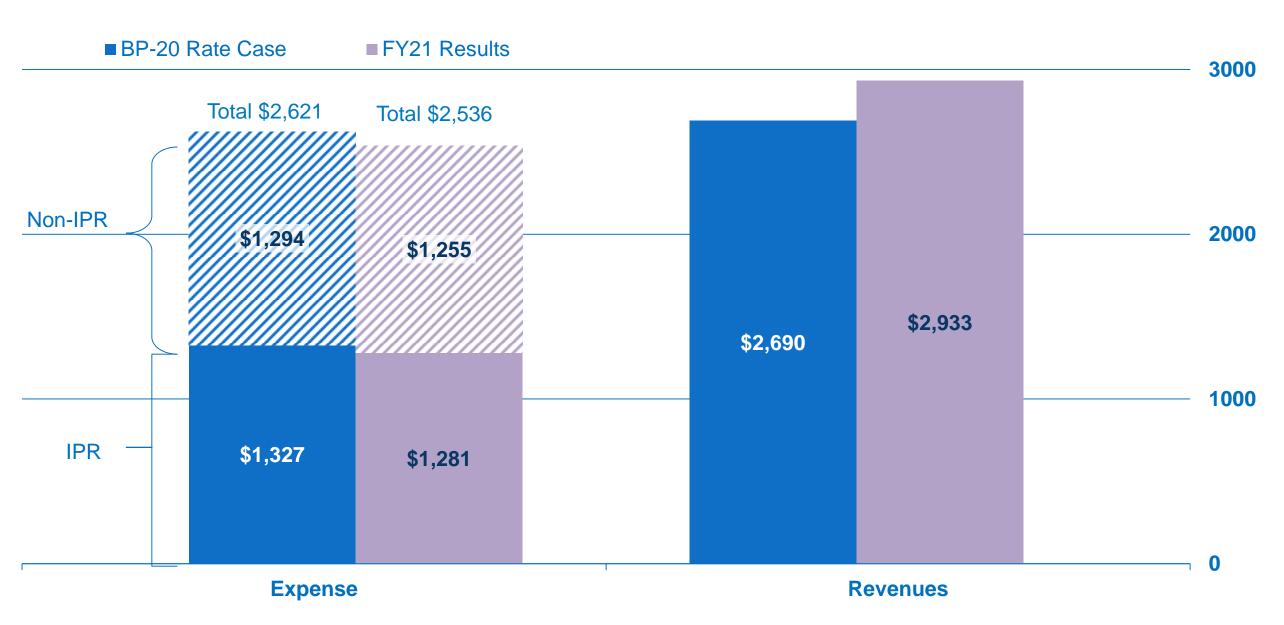
BP-20 Rate Period IPR Expense

in millions of dollars



POWER FINANCIAL PERFORMANCE

Total expense and revenue in millions of dollars

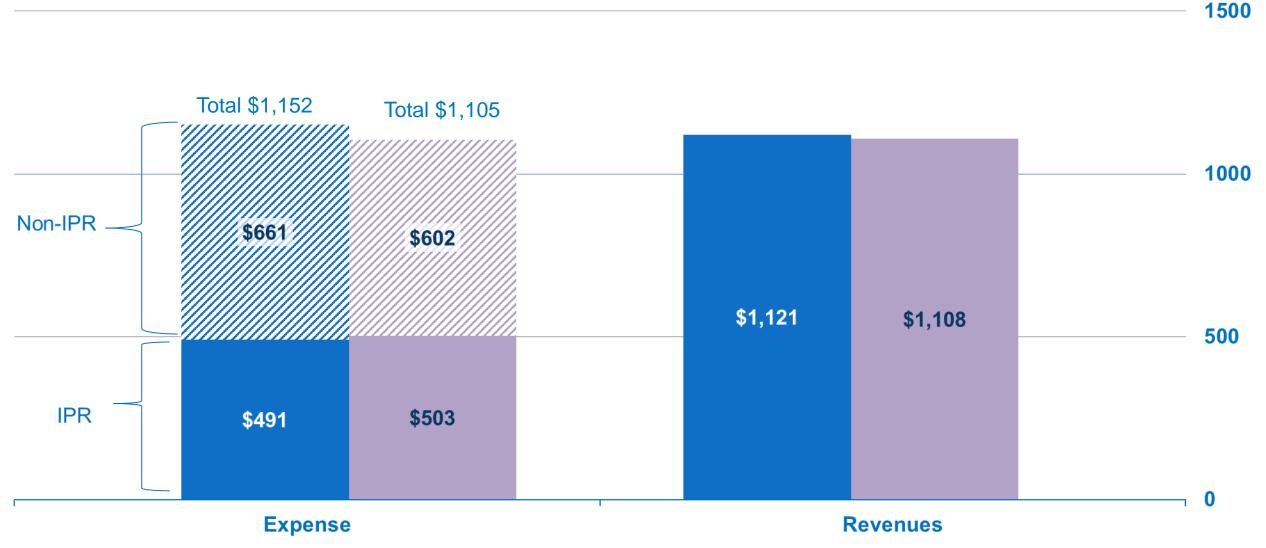


TRANSMISSION FINANCIAL PERFORMANCE

Total expense and revenue

in millions of dollars

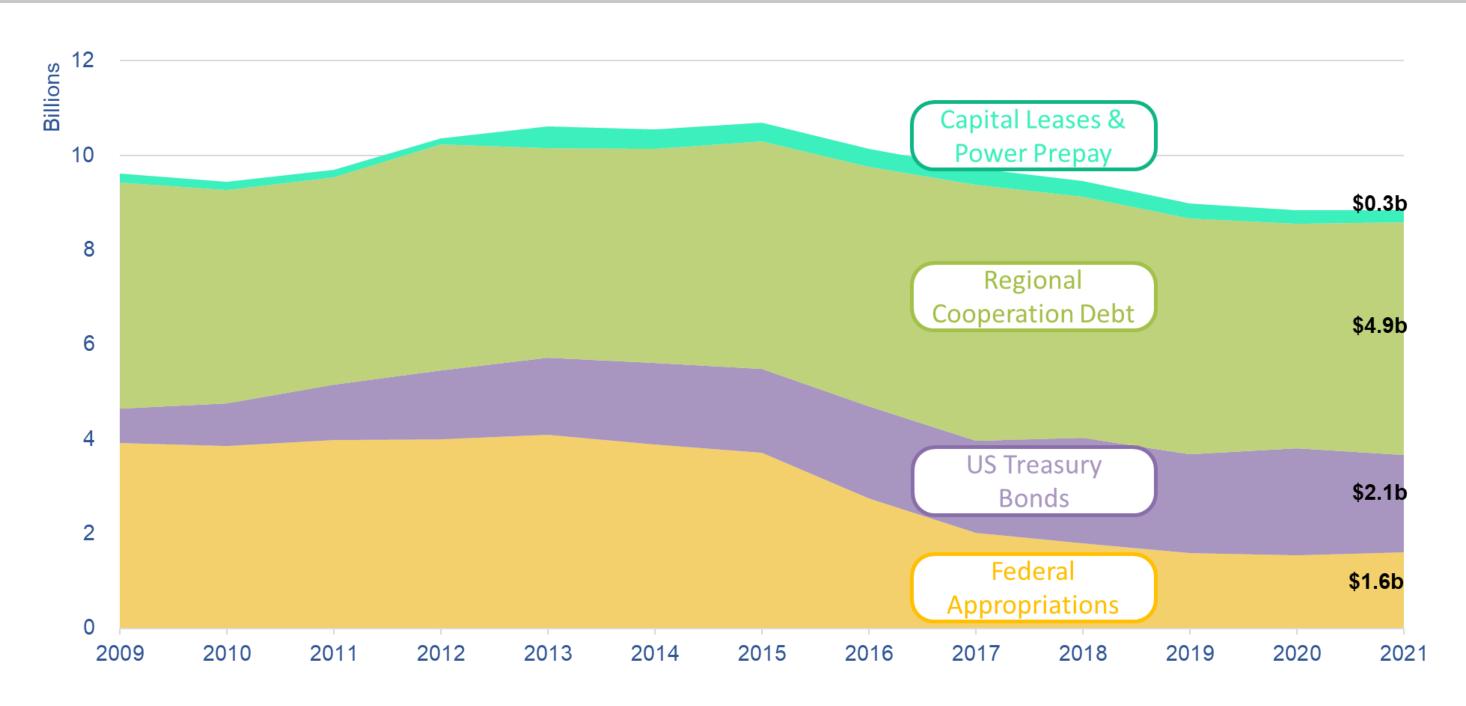
■ BP-20 Rate Case ■ FY21 Results



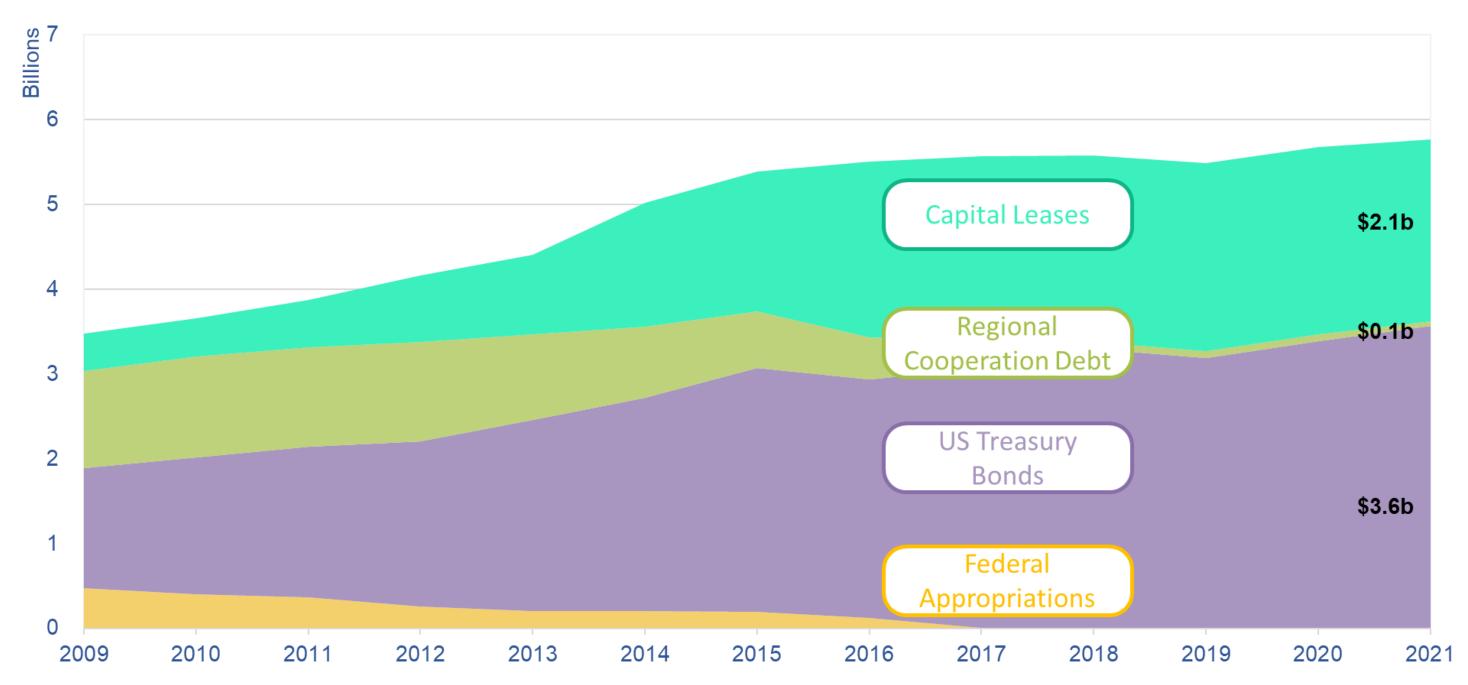
AGENCY BALANCE SHEET OVERVIEW

In millions of dollars	2021	2020	Increase (Decrease)	% Change
Cash and cash equivalents	\$1,208	\$847	\$361	43%
Net utility plant	14,343	14,143	200	1%
Regulatory assets	4,782	5,019	(237)	-5%
Total debt (current and long-term)	14,615	14,513	102	1%

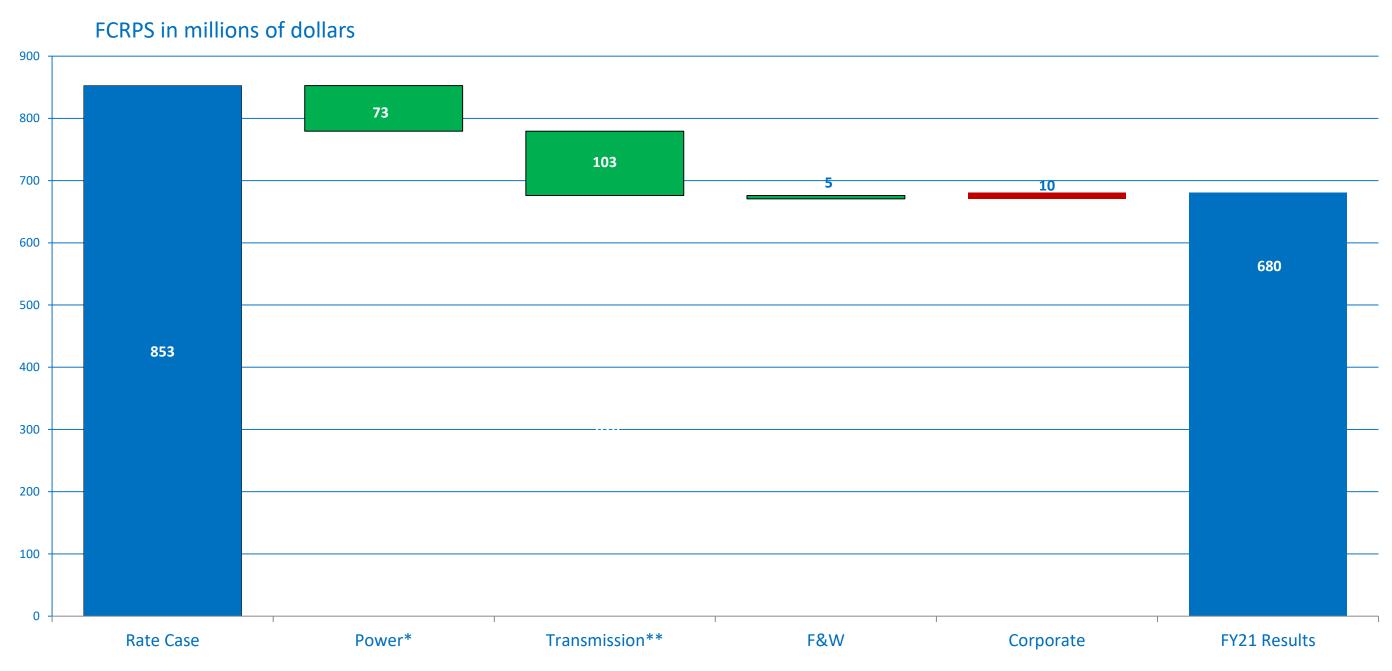
POWER - DEBT TRENDS



TRANSMISSION - DEBT TRENDS



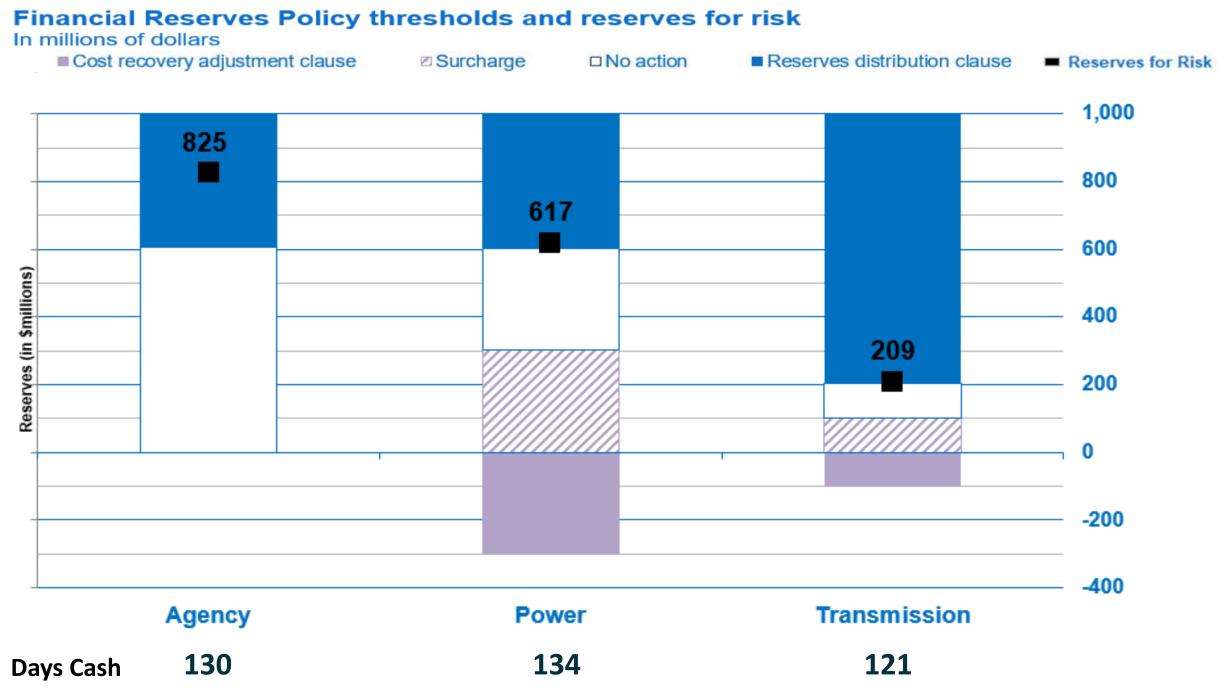
AGENCY CAPITAL EXPENDITURES



*Includes Fed Hydro, Power IT, and Facilities (Power portion)

^{** \$50} million of Transmission's \$103 million variance to rate case is due to customer driven Projects Funded in Advance (PFIA)

FINANCIAL RESERVES THRESHOLDS



OTHER FINANCIAL UPDATES

- Financial Plan Refresh
- Borrowing Authority
- QBR Technical Workshop



STATE OF THE BUSINESS

John Hairston, ADMINISTRATOR and CEO

STRATEGIC GOALS

#1 STRENGTHEN FINANCIAL HEALTH

#2 MODERNIZE ASSETS & SYSTEM OPERATIONS

PROVIDE COMPETITIVE POWER PRODUCTS & SERVICES

H4 MEET TRANSMISSION CUSTOMER NEEDS EFFICIENTLY & RESPONSIVELY

#5 VALUE PEOPLE & DELIVER RESULTS



QUARTERLY BUSINESS REVIEW CLOSING

Joel Scruggs, COMMUNICATIONS DIRECTOR

BPA Public Engagement

- Quarterly Business Review Technical Workshop, Today, from 1 to 3 p.m.
- Clark Public Utility request to partially discontinue its River Road gas plant, Nov. 30, 9 to 11 a.m.
- Long Term ATC and TIP Customer Workshop, Dec. 7, 9 a.m. to noon
- Vancouver Control Center Project Public Workshop, Dec. 14, 9 a.m. to 11 a.m.
- Commercial Business Process Improvement (CBPI) Customer Conference Call, Dec. 15, 10:30 a.m. to 11:30 a.m.
- Financial Plan Refresh Public Workshop, Jan. 12, 1 to 5 p.m.

BPA Public Comment Periods

Resource Adequacy Phase 3A Engagement Workshop
 Public Comment Period Closes: Dec. 3

- Reserves Distribution Clause
 Public Comment Period Closes: Dec. 8
- Composite Cost Pool True-up and Slice True-up Adjustment,
 Public Comment Period Closes: Dec. 9

BPA Annual Report Information



www.bpa.gov/Finance/FinancialInformation/AnnualReports



QUESTION AND ANSWER

THANK YOU

The next QBR will be held in February, 2022

Didn't get your question answered?

Email Communications@bpa.gov. Answers will be provided at the QBR technical workshop if possible, or posted to www.bpa.gov/goto/QBR.

FINANCIAL DISCLOSURE

This information was made publicly available on Nov. 19, 2021, and contains information not sourced directly from BPA financial statements.